

CITY OF PRINCE GEORGE

BYLAW NO. 8421

A Bylaw to enact the 2012 to 2016 Operating and Capital Financial Plans for the City of Prince George.

WHEREAS, pursuant to section 165 of the *Community Charter* a five year operating and capital financial plan must be adopted by bylaw for the years 2012 to 2016;

NOW THEREFORE, the Council of the City of Prince George, in open meeting assembled, **ENACTS AS FOLLOWS**:

1. Schedule 1 which is attached hereto, and made part of this bylaw sets out the objectives and policies of the municipality with respect to funding sources, distribution of property value taxes and the use of permissive tax exemptions.
2. Schedules 2 and 3 which are attached hereto, and made part of this bylaw, set out the proposed expenditures, funding sources and the transfers to or between funds.
3. That the Mayor and Corporate Officer are hereby empowered to do all things necessary to give effect to this Bylaw.
4. This Bylaw may be cited for all purposes as "City of Prince George 5 - year Operating and Capital Financial Plans Bylaw No. 8421, 2012".

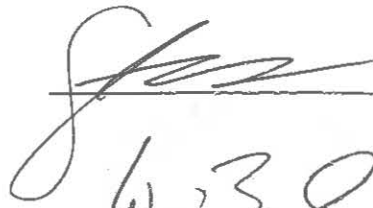
READ A FIRST TIME THIS THE **30th** DAY OF **APRIL** , 2012.

READ A SECOND TIME THIS THE **30th** DAY OF **APRIL** , 2012.


READ A THIRD TIME THIS THE **30th** DAY OF **APRIL** , 2012.

All three readings passed by a **unanimous** decision of Members of City Council present and eligible to vote.

ADOPTED THIS THE **7th** DAY OF **MAY** , 2012, BY A **UNANIMOUS** DECISION OF ALL MEMBERS OF CITY COUNCIL PRESENT AND ELIGIBLE TO VOTE.



MAYOR



CORPORATE OFFICER

Objectives and Policies - Municipal Revenues and Expenditures

Revenue	Proportion of Total	Objective and Policy Statement
Property Value Taxes	33.21%	Maintain revenue from property value taxes (including GIL) at 30-50 percent of overall revenues
Parcel Taxes	0.49%	Parcel tax revenue set to recover specific servicing costs
Fees	18.52%	Review fees and charges annually, ensure users pay for specific identifiable services
Other Sources	20.39%	Review other sources of funds annually, seek grant revenue sources of funding
Proceeds from Borrowing	14.97%	Use debenture funding for purpose of infrastructure expansion and major asset maintenance
Reserve Funding	12.41%	Allocate funding from reserves for capital programs and major asset maintenance
	<u>100.00%</u>	

Property Value Taxes	Distribution	Objective and Policy Statement
Residential	54.06%	The structure of property tax rates are reviewed annually by the Finance and Audit Committee and recommendations are brought to Council for approval.
Utility	1.43%	
Supportive Housing	0.00%	For 2012 the structure has been recommended to achieve the following objectives: - set residential and light industry tax rate to increase 3.95% - set utility rate to maximum allowed under BC Reg 329/96 - decrease major industry. The goal is to be at the provincial average by 2019 - set business multiple at 2.10758 to achieve the remaining tax revenue to be collected
Major Industry	14.41%	
Light Industry	2.79%	
Business	27.26%	
Recreation/Non-Profit	0.05%	
Farm	0.01%	
	<u>100%</u>	

Permissive Tax Exemptions	Value	Objective and Policy Statement
Permissive Exemptions	\$ 1,114,866	<ul style="list-style-type: none"> - A permissive tax exemption is a means for Council to support organizations within the community which further Council's objectives of enhancing quality of life (economic, social, cultural) and delivering services economically. - The value of permissive tax exemptions granted to buildings for public worship and nonprofit organizations will not exceed 1.5% of the annual municipal levy requisition.
Revitalization Exemptions	\$ 128,559	<ul style="list-style-type: none"> - Council may consider revitalization tax exemptions as a way of encouraging development to achieve a range of revitalization objectives such as environmental, economic or social. Revitalization tax exemption programs are enacted by Bylaw and will be reviewed in the Annual Financial Plan. - The Downtown Revitalization Tax Exemption Bylaw was enacted in 2005 to foster the revitalization of the central business district (C1) as the primary area in the City for business, cultural and government activity.

Consolidated Financial Plans					
Financial Plans 2012 to 2016					
	2012	2013	2014	2015	2016
Revenues					
Taxation and grants in lieu, net (1)	(82,920,488)	(84,916,371)	(87,062,780)	(89,273,582)	(89,468,824)
Parcel and frontage tax	(883,213)	(876,052)	(876,052)	(857,238)	(857,238)
Sale of Services, user rates and rentals	(40,522,778)	(37,377,920)	(37,269,065)	(37,149,209)	(37,028,854)
Return on investments	(1,868,631)	(2,066,767)	(2,136,858)	(1,928,203)	(1,340,553)
DCC contributions	(2,635,524)	(36,000)	-	-	-
Contribution from other gov'ts & agencies	(23,502,859)	(14,043,507)	(6,118,692)	(6,118,692)	(6,118,692)
Other revenue	(14,358,202)	(14,439,513)	(14,430,806)	(14,430,806)	(14,433,806)
Total revenues before other gov't collections	(166,691,695)	(153,756,130)	(147,894,253)	(149,757,730)	(149,247,967)
Collections for other gov'ts & associations	(39,687,800)	(39,687,800)	(39,687,800)	(39,487,800)	(39,487,800)
Total revenues including other gov't collections	(206,379,495)	(193,443,930)	(187,582,053)	(189,245,530)	(188,735,767)
Expenditures					
General government services	17,262,235	16,369,893	16,731,760	16,913,078	17,320,823
Protective services	38,943,173	40,033,208	41,087,989	42,248,511	43,440,749
Planning & environmental development	2,153,508	1,651,273	1,696,624	1,743,334	1,791,447
Road transportation	18,060,433	17,854,239	17,880,004	18,062,740	18,195,957
Public transit	3,645,572	3,645,572	3,645,572	3,645,572	3,645,572
Sewer	4,379,966	4,395,797	4,411,785	4,427,932	4,444,239
Water	4,675,681	4,632,178	4,568,829	4,585,652	4,602,605
Environmental health	3,399,639	3,425,628	3,450,461	3,475,554	3,500,880
Public health	374,159	374,159	374,159	374,159	374,159
Recreation & cultural services	19,778,321	19,960,493	20,250,259	20,473,089	20,719,535
Debt charges interest	7,590,097	7,455,298	8,129,561	8,285,272	7,786,698
Fiscal services miscellaneous	1,840,970	2,240,970	2,240,970	2,240,970	2,240,970
Amortization	14,463,698	14,463,698	14,463,698	14,463,698	14,463,698
Total Expenditures before other gov't payments	136,567,452	136,502,406	138,931,671	140,939,561	142,527,332
Collections for other gov'ts & associations	39,687,800	39,687,800	39,687,800	39,487,800	39,487,800
Total expenditures after other gov't payments	176,255,252	176,190,206	178,619,471	180,427,361	182,015,132
Annual Surplus	(30,124,243)	(17,253,724)	(8,962,582)	(8,818,169)	(6,720,635)
Capital expenditures	71,791,719	24,140,288	7,458,746	7,848,594	11,762,309
Transfer - amortization	(14,463,698)	(14,463,698)	(14,463,698)	(14,463,698)	(14,463,698)
Proceeds from borrowing	(35,732,968)	(8,727,754)	(1,292,729)	(2,667,594)	(6,530,309)
Principal payment on debt	9,962,193	10,873,964	10,957,298	11,582,074	10,677,620
Transfers for capital - (Schedule 3)	(16,153,744)	(10,361,084)	(6,166,017)	(5,181,000)	(5,232,000)
Transfers between reserves - (Schedule 3)	-	-	-	-	-
Transfers for operating - (Schedule 3)	14,602,486	15,041,341	12,311,052	12,082,719	9,770,970
Transfer to/from deferred revenues	-	-	-	-	-
Transfer to/from surplus	118,255	750,667	157,930	(382,926)	735,743
Financial Plan Balance	-	-	-	-	-

(1) 2012 General Municipal Tax Levy is included at \$69,551,101, the snow levy at \$5,041,636, the road rehab levy of \$3,500,000, and the 2015 winter games levy of \$2,081,884 for a combined total of \$80,174,621. 2012 general tax levy increase was 3.23%

Consolidated Financial Plans
Financial Plans 2012 to 2016

	2012	2013	2014	2015	2016
Transfers for capital					
2015 Canada winter games reserve	(4,956,229)	(4,041,584)	(1,051,017)	-	-
Capital expenditure reserve	(2,204,859)	(1,134,500)	(315,000)	(438,000)	(593,000)
Land development reserve	(2,500,000)	-	-	-	-
Computer reserve	(1,492,935)	(1,446,000)	(1,300,000)	(1,243,000)	(1,139,000)
Endowment reserve	(368,108)	-	-	-	-
Local Improvement reserve	-	-	-	-	-
Road rehabilitation reserve	(3,500,000)	(3,500,000)	(3,500,000)	(3,500,000)	(3,500,000)
Storm sewer reserve	(75,000)	-	-	-	-
<i>Deferred revenue reserve</i>					
Community works reserve	(1,056,613)	(239,000)	-	-	-
Total transfers for capital	(16,153,744)	(10,361,084)	(6,166,017)	(5,181,000)	(5,232,000)
Transfers between reserves					
Capital expenditure reserve	1,601,000	1,317,750	287,550	333,400	441,300
Endowment reserve	(250,000)	(253,750)	(257,550)	(261,400)	(265,300)
Computer reserve	920,000	1,561,000	1,395,000	1,353,000	1,249,000
Gaming reserve	(1,425,000)	(1,425,000)	(1,425,000)	(1,425,000)	(1,425,000)
Land Development Reserve	(846,000)	(1,200,000)	-	-	-
Total transfers between reserves	-	-	-	-	-
Transfers for operating					
2015 Canada winter games reserve	2,211,884	2,211,884	2,211,884	2,211,884	-
Capital expenditure reserve	330,006	728,000	503,000	615,000	928,000
Capital expenditure reserve	3,521,000	3,781,000	4,025,000	4,025,000	4,125,000
Computer reserve	(548,265)	(916,075)	(206,092)	(144,819)	(110,000)
Endowment reserve	2,880,537	2,856,445	2,750,297	2,734,305	2,556,624
Local improvement reserve	108,921	108,921	108,921	-	-
Mobile equipment reserve	351,484	(116,726)	(424,917)	(577,438)	(977,399)
Mobile equipment reserve	544	-	-	-	-
Off-Street parking reserve	(400,000)	-	-	-	-
Road rehabilitation reserve	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
Snow reserve	5,041,636	5,041,636	5,041,636	5,041,636	5,041,636
Snow reserve	(4,841,636)	(4,841,636)	(4,841,636)	(4,841,636)	(4,841,636)
Storm sewer reserve	(40,027)	-	-	-	-
Southwest sector reserve	(25,000)	-	-	-	-
Fortis BC reserve	5,369,583	5,238,546	5,118,691	4,998,835	4,878,980
Fortis BC reserve	(5,471,702)	(5,473,168)	(5,473,857)	(5,482,741)	(5,482,646)
RRFE reserves	190,000	190,000	190,000	190,000	190,000
Deferred revenue	-	-	-	-	-
<i>Deferred revenue reserves</i>					
Community works reserve	2,617,357	2,911,365	-	-	-
Community works reserve	-	-	-	-	-
RRFE reserves	(69,427)	(73,010)	(76,700)	(80,501)	(84,417)
Other	(124,409)	(105,841)	(115,175)	(106,806)	46,828
Total transfers for operating	14,602,486	15,041,341	12,311,052	12,082,719	9,770,970