



Consolidated for Convenience
Last Updated: September 17, 2020

CITY OF PRINCE GEORGE 5 – YEAR OPERATING AND CAPITAL FINANCIAL PLANS BYLAW NO. 9037, 2019

CONSOLIDATED VERSION
CITY OF PRINCE GEORGE 5 - YEAR OPERATING AND CAPITAL FINANCIAL PLANS
BYLAW NO. 9037, 2019

This is a consolidation of the Bylaws listed below and includes amendments up to the date noted on the cover page. This document is for convenience only and is not the legal or official version. Certified copies of the original Bylaws should be consulted for all interpretations and applications of the subject Bylaw. Copies can be obtained through the Legislative Services Division at City Hall.

AMENDING BYLAW	EFFECTIVE DATE	AMENDMENTS
9128, 2020	September 14, 2020	Deleting and replacing Schedules 1, 2 and 3 in their entirety.

CITY OF PRINCE GEORGE
BYLAW NO. 9037, 2019

A Bylaw to enact the 2019 to 2023 Operating and Capital Financial Plans for the City of Prince George.

WHEREAS, pursuant to section 165 of the *Community Charter*, a five year operating and capital financial plan must be adopted by bylaw for the years 2019 to 2023;

NOW THEREFORE, the Council of the City of Prince George, in open meeting assembled, **ENACTS AS FOLLOWS:**

1. Schedule 1, attached to and forming part of this Bylaw, sets out the objectives and policies of the municipality with respect to funding sources, distribution of property value taxes and the use of permissive tax exemptions.
2. Schedules 2 and 3, attached to and forming part of this Bylaw, set out the proposed expenditures, funding sources and the transfers to or between funds.
3. That the Mayor and Corporate Officer are hereby empowered to do all things necessary to give effect to this Bylaw.
4. This Bylaw may be cited for all purposes as "City of Prince George 5 - year Operating and Capital Financial Plans Bylaw No. 9037, 2019".

READ A FIRST TIME THIS 29TH DAY OF APRIL , 2019.

READ A SECOND TIME THIS 29TH DAY OF APRIL , 2019.

READ A THIRD TIME THIS 29TH DAY OF APRIL , 2019.

All three readings passed by a unanimous decision of Members of City Council present and eligible to vote.

ADOPTED THIS 13TH DAY OF MAY , 2019, BY A
UNANIMOUS DECISION OF ALL MEMBERS OF CITY COUNCIL PRESENT AND ELIGIBLE
TO VOTE.



MAYOR



CORPORATE OFFICER

Revenue	Proportion of Total	Objective and Policy Statement
Property Value Taxes	56.02%	The City will make every effort to keep property value taxes (including grants in lieu) at a maximum of two-thirds of total revenue.
Parcel Taxes	0.70%	Parcel tax revenue set to recover specific servicing costs.
Fees	24.94%	Review fees and charges annually, ensure users pay for specific identifiable services.
Other Sources	12.71%	Review other sources of funds annually, seek grant revenues.
Proceeds from Borrowing	5.63%	Only incur debt funding for one-time capital projects (no ongoing programs e.g. road rehabilitation) when reserve funding is not possible.
	<u>100.00%</u>	
Property Value Taxes	Proportion of Total	Objective and Policy Statement
Residential	53.83%	The property tax structure is reviewed annually by the Standing Committee on Finance and Audit and a tax rate option is approved by Council.
Utility	1.43%	
Supportive Housing	0.00%	For 2019 the structure has been recommended to achieve the following objectives:
Major Industry	13.20%	- set representative home tax increase to be 4.30%
Light Industry	2.82%	- set utility rate to the maximum allowed under BC Reg 329/96
Business	28.67%	- set the Major Industrial tax requisition to \$14,500,000
Recreation/Non-Profit	0.05%	- obtain the remaining tax revenue required by equally increasing the other tax class rates.
Farm	0.01%	
	<u>100.00%</u>	
Permissive Tax Exemptions	Value	Objective and Policy Statement
Permissive Exemptions	\$ 1,852,399	- A permissive tax exemption is a means for Council to support organizations within the community which further Council's objectives of enhancing quality of life (economic, social, cultural) and delivering services economically.
Revitalization Exemptions	\$ 652,142	- Council may consider revitalization tax exemptions as a way of encouraging development to achieve a range of revitalization objectives such as environmental, economic or social. Revitalization tax exemption programs are enacted by Bylaw considered in conjunction with the goals and objectives of the financial plan. - The Downtown Revitalization Tax Exemption Bylaws were enacted in 2005/2011 to foster the revitalization of the central business district (C1) as the primary area in the City for business, cultural, and government activity.



Schedule 2 to Bylaw No. 9037, 2019

Consolidated Financial Plans					
Financial Plans 2019 to 2023					
	2019	2020	2021	2022	2023
Revenues					
Taxation and grants in lieu, net (1)	\$ (115,078,918)	\$ (117,097,503)	\$ (119,069,834)	\$ (119,681,560)	\$ (123,028,365)
Parcel and frontage tax	(1,236,284)	(1,423,660)	(1,406,021)	(1,383,634)	(1,314,318)
Sale of services, user rates and rentals	(53,581,860)	(51,427,511)	(51,787,778)	(48,056,269)	(48,075,717)
Return on investments	(3,470,329)	(3,343,157)	(3,699,292)	(1,340,274)	(1,479,570)
DCC contributions	(586,009)	(495,750)	(495,750)	(495,750)	(495,750)
Contribution from other gov'ts & agencies	(20,469,978)	(7,685,766)	(7,685,766)	(7,837,909)	(7,837,909)
Other revenue	(6,007,720)	(7,175,156)	(7,183,177)	(7,191,295)	(7,193,423)
Gain / loss on sale of tangible capital assets	(3,474,515)	-	-	-	-
Contributed tangible capital assets	(6,240,077)	-	-	-	-
Total revenues before other gov't collections	(210,145,690)	(188,648,503)	(191,327,618)	(185,986,691)	(189,425,052)
Collections for other gov'ts & associations	(45,079,355)	(44,025,100)	(44,025,100)	(44,025,100)	(44,025,100)
Total revenues including other gov't collections	\$ (255,225,045)	\$ (232,673,603)	\$ (235,352,718)	\$ (230,011,791)	\$ (233,450,152)
Expenditures					
General government services	\$ 17,871,187	\$ 17,230,026	\$ 17,484,663	\$ 17,756,789	\$ 17,940,504
Protective services	50,052,265	49,385,730	49,874,081	50,372,197	50,880,277
Planning & environmental development	2,468,584	2,332,614	2,376,347	2,420,954	2,466,456
Road transportation	23,359,930	21,651,421	21,802,532	21,956,674	22,114,688
Public transit	5,431,311	5,371,187	5,373,035	5,374,919	5,376,842
Downtown district energy system	418,071	375,968	377,801	379,673	381,582
Sewer	6,164,756	6,207,438	6,290,756	6,375,737	6,462,419
Water	7,100,623	6,275,494	6,352,916	6,431,882	6,512,427
Environmental health	2,817,855	2,534,077	2,553,845	2,574,007	2,594,573
Public health	520,202	497,062	505,035	513,168	521,464
Recreation & cultural services	26,604,950	23,248,206	23,505,261	23,767,461	24,034,912
Other	-	-	-	-	-
Debt interest charges	5,135,845	6,544,007	6,982,086	4,559,256	4,689,277
Fiscal services miscellaneous	-	1,000,000	1,000,000	1,000,000	1,000,000
Amortization	25,555,104	23,360,000	23,360,000	23,360,000	23,360,000
Total Expenditures before other gov't payments	173,500,683	166,013,230	167,838,358	166,842,717	168,335,421
Collections for other gov'ts & associations	45,079,355	44,025,100	44,025,100	44,025,100	44,025,100
Total expenditures after other gov't payments	\$ 218,580,038	\$ 210,038,330	\$ 211,863,458	\$ 210,867,817	\$ 212,360,521
Annual (Surplus)/Loss	\$ (36,645,007)	\$ (22,635,273)	\$ (23,489,260)	\$ (19,143,974)	\$ (21,089,631)
Capital expenditures	52,402,792	35,641,510	22,588,953	22,518,272	19,463,709
Gain / loss on sale of tangible capital assets	3,474,515	-	-	-	-
Contributed tangible capital assets	6,240,077	-	-	-	-
Transfer - amortization	(25,555,104)	(23,360,000)	(23,360,000)	(23,360,000)	(23,360,000)
Proceeds from borrowing	(16,145,176)	(18,575,413)	(4,729,314)	(3,021,610)	(1,579,668)
Principal payment on debt	11,690,396	12,990,341	13,711,146	8,412,594	10,682,075
Other	(382,479)	-	-	-	-
Transfers for capital - (Schedule 3)	(34,360,730)	(16,647,597)	(17,441,139)	(19,078,162)	(17,465,541)
Transfers between reserves - (Schedule 3)	-	-	-	-	-
Transfers for operating - (Schedule 3)	40,634,713	32,135,136	32,268,318	33,221,584	32,897,760
Transfer to/from deferred revenues	(850,809)	200,000	200,000	200,000	200,000
Transfer to/from surplus	(503,188)	251,296	251,296	251,296	251,296
Financial Plan Balance	\$ -	\$ -	\$ -	\$ -	\$ -

(1) 2019 General Municipal Tax Levy is included at \$93,151,520, the snow levy at \$8,500,000, the road rehabilitation levy at \$5,650,000, and general infrastructure reinvestment levy at \$2,550,000 for a combined total of \$109,851,520. 2019 general tax levy increase is 4.30% after taking into consideration \$1,734,897 in new construction assessable taxes.

Consolidated Financial Plans					
Financial Plans 2019 to 2023					
	2019	2020	2021	2022	2023
Transfers for capital					
Infrastructure reinvestment reserve	\$ (492,908)	\$ (446,000)	\$ (310,000)	\$ (310,000)	\$ (310,000)
Northern capital and planning reserve	(569,755)	-	-	-	-
Capital expenditure reserves	(14,471,892)	(8,041,349)	(7,882,068)	(9,524,394)	(9,148,041)
Land development reserve	4,048,528	-	-	-	-
Computer reserve	(696,251)	(923,000)	(893,000)	(850,000)	(850,000)
Mobile equipment reserve	(108,063)	-	-	-	-
Endowment reserve	(12,551,723)	-	-	-	-
Off-street parking reserve	(1,986,765)	-	-	-	-
Regulated reserves for future expenditures	(226,775)	(279,748)	(1,398,571)	(1,436,268)	(200,000)
Road rehabilitation reserve	(5,502,398)	(6,000,000)	(6,000,000)	(6,000,000)	(6,000,000)
Storm sewer reserve	-	-	-	-	-
Fleet transfers	-	-	-	-	-
Community works reserve	(1,117,364)	(957,500)	(957,500)	(957,500)	(957,500)
Transfer from operating	(10,394)	-	-	-	-
Other	(674,968)	-	-	-	-
Subtotal transfers for capital (reserves)	(34,360,730)	(16,647,597)	(17,441,139)	(19,078,162)	(17,465,541)
<i>Deferred revenue</i>					
Deferred revenue	(318,132)	-	-	-	-
Total transfers for capital	\$ (34,678,861)	\$ (16,647,597)	\$ (17,441,139)	\$ (19,078,162)	\$ (17,465,541)
Transfers for operating					
Infrastructure reinvestment reserve	\$ 2,424,290	\$ 2,506,000	\$ 2,506,000	\$ 2,506,000	\$ 2,506,000
Northern capital and planning reserve	8,135,000	-	-	-	-
Capital expenditure reserves	11,594,335	14,546,831	14,809,092	15,066,633	14,926,062
Capital expenditure reserves	-	-	-	-	-
Computer reserve	(107,543)	(77,000)	(107,000)	(150,000)	(150,000)
Endowment reserve	4,046,010	4,100,000	4,100,000	4,100,000	4,100,000
Local improvement reserve	-	-	-	-	-
Mobile equipment reserve	623,334	451,798	301,884	214,194	121,860
Mobile equipment reserve	-	-	-	-	-
Off-street parking reserve	1,136,847	1,317,576	1,264,937	1,091,134	1,021,488
Road rehabilitation reserve	5,641,512	5,650,000	5,650,000	5,650,000	5,650,000
Snow reserve	(20,269)	-	-	-	-
Snow reserve	-	-	-	-	-
Storm sewer reserve	-	-	-	-	-
Southwest sector reserve	-	-	-	-	-
Fortis BC reserve	(808,316)	(944,578)	(844,727)	-	-
Fortis BC reserve	-	-	-	-	-
Fleet transfers	-	-	-	-	-
Regulated reserves for future expenditures	1,639,002	1,203,554	1,207,177	1,210,525	1,190,046
Community works reserve	6,346,084	3,380,955	3,380,955	3,533,098	3,533,098
Community works reserve	-	-	-	-	-
Other	(15,573)	-	-	-	(794)
Subtotal transfers for operating (reserves)	40,634,713	32,135,136	32,268,318	33,221,584	32,897,760
<i>Deferred revenues</i>					
Deferred revenue	(532,678)	200,000	200,000	200,000	200,000
Total transfers for operating	\$ 40,102,035	\$ 32,335,136	\$ 32,468,318	\$ 33,421,584	\$ 33,097,760
Capital expenditures					
General	\$ 38,395,327	\$ 27,664,161	\$ 14,770,885	\$ 13,057,878	\$ 10,379,668
Downtown district energy	54,884	-	-	-	-
Land	93,671	-	-	-	-
Sewer	4,295,208	2,720,900	2,959,034	3,480,197	3,201,327
Water	9,563,702	5,256,449	4,859,034	5,980,197	5,882,714
Total capital expenditures	\$ 52,402,792	\$ 35,641,510	\$ 22,588,953	\$ 22,518,272	\$ 19,463,709
Transfers between reserves					
Capital expenditure reserve	\$ 1,314,885	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
Endowment reserve	4,071,088	-	-	-	-
Park acquisition reserve	(13,624)	-	-	-	-
Land development reserve	(4,057,464)	-	-	-	-
Computer reserve	1,156,000	1,000,000	1,000,000	1,000,000	1,000,000
Gaming reserve	(2,470,885)	(2,400,000)	(2,400,000)	(2,400,000)	(2,400,000)
Total transfers between reserves	\$ -	\$ -	\$ -	\$ -	\$ -