

CITY OF PRINCE GEORGE

BYLAW NO. 8351

A Bylaw to enact the 2011 to 2015 Operating and Capital Financial Plans for the City of Prince George.

WHEREAS, pursuant to section 165 of the *Community Charter* a five year operating and capital financial plan must be adopted by bylaw for the years 2011 to 2015;

NOW THEREFORE, the Council of the City of Prince George, in open meeting assembled, **ENACTS AS FOLLOWS:**

1. Schedule 1 which is attached hereto, and made part of this bylaw sets out the objectives and policies of the municipality with respect to funding sources, distribution of property value taxes and the use of permissive tax exemptions.
2. Schedules 2 and 3 which are attached hereto, and made part of this bylaw, set out the proposed expenditures, funding sources and the transfers to or between funds.
3. That the Mayor and Corporate Officer are hereby empowered to do all things necessary to give effect to this Bylaw.
4. This Bylaw may be cited for all purposes as "City of Prince George 5 - year Operating and Capital Financial Plans Bylaw No. 8351, 2011".

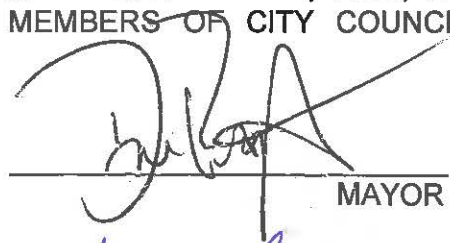
READ A FIRST TIME THIS THE 2nd DAY OF MAY , 2011.

READ A SECOND TIME THIS THE 2nd DAY OF MAY , 2011.

READ A THIRD TIME THIS THE 2nd DAY OF MAY , 2011.

All three readings passed by a **unanimous** decision of Members of City Council present and eligible to vote.

ADOPTED THIS THE 9th DAY OF MAY , 2011, BY
A **UNANIMOUS** DECISION OF ALL MEMBERS OF CITY COUNCIL
PRESENT AND ELIGIBLE TO VOTE.



MAYOR


DEPUTY CORPORATE OFFICER



Schedule 1 to Bylaw No. 8351, 2011

Objectives and Policies - Municipal Revenues and Expenditures

Revenue	Proportion of Total	Objective and Policy Statement
Property Value Taxes	33.21%	Maintain revenue from property value taxes (including GIL) at 30-50 percent of overall revenues
Parcel Taxes	0.49%	Parcel tax revenue set to recover specific servicing costs
Fees	18.52%	Review fees and charges annually, ensure users pay for specific identifiable services
Other Sources	20.39%	Review other sources of funds annually, seek grant revenue sources of funding
Proceeds from Borrowing	14.97%	Debtenture funding for purpose of infrastructure expansion and major asset maintenance
Reserve Funding	12.41%	Allocate funding from reserves for capital programs and major asset maintenance
	<u>100.00%</u>	

Property Value Taxes	Distribution	Objective and Policy Statement
Residential	54.08%	The structure of property tax rates are reviewed annually by the Finance and Audit Committee and recommendations are brought to Council for approval.
Utility	1.15%	
Supportive Housing	0.00%	For 2011 the structure has been recommended to achieve the following objectives: - set residential tax rate to achieve a tax payable increase of 5.0% on the mean average SFD - set utility rate to maximum allowed under BC Reg 329/96 - maintain major industry tax rate at the 2010 rate - raise light industry multiple and tax rate toward major industry values - set business multiple at 2.08597 to achieve a mean average dollar increase of 7.53%
Major Industry	15.09%	
Light Industry	3.42%	
Business	26.20%	
Recreation/Non-Profit	0.05%	
Farm	0.01%	
	<u>100%</u>	

Permissive Tax Exemptions	Value	Objective and Policy Statement
Permissive Exemptions	\$ 1,100,313	<ul style="list-style-type: none"> - A permissive tax exemption is a means for Council to support organizations within the community which further Council's objectives of enhancing quality of life (economic, social, cultural) and delivering services economically. - The value of permissive tax exemptions granted to buildings for public worship and nonprofit organizations will not exceed 1.75% of the annual municipal levy requisition.
Revitalization Exemptions	\$ 67,688	<ul style="list-style-type: none"> - Council may consider revitalization tax exemptions as a way of encouraging development to achieve a range of revitalization objectives such as environmental, economic or social. Revitalization tax exemption programs are enacted by Bylaw and will be reviewed in the Annual Financial Plan. - The Downtown Revitalization Tax Exemption Bylaw was enacted in 2005 to foster the revitalization of the central business district (C1) as the primary area in the City for business, cultural and government activity.

Consolidated Financial Plans 2011 to 2015

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
Revenues					
Taxation and Grants in lieu, net (1)	\$ (79,407,674)	\$ (80,197,214)	\$ (82,387,846)	\$ (84,641,198)	\$ (87,159,150)
Parcel and Frontage Tax	(1,182,063)	(1,182,153)	(1,175,066)	(1,175,141)	(890,981)
Sale of Services, User Rates and Rentals	(41,737,937)	(36,312,820)	(36,218,022)	(36,123,552)	(36,140,534)
Return on Investments	(1,727,617)	(1,935,918)	(2,132,203)	(2,152,730)	(1,949,237)
DCC Contributions	(2,687,000)	(36,000)	(338,000)	(72,000)	(72,000)
Contribution from Other Gov'ts & Agencies	(32,495,130)	(19,558,130)	(11,201,130)	(5,718,765)	(5,718,765)
Other Revenue	(14,368,485)	(14,323,032)	(14,335,748)	(14,348,704)	(14,361,785)
Total Revenues Before Other Gov't Collections	(173,605,906)	(153,545,267)	(147,788,015)	(144,232,090)	(146,292,452)
Collections For Other Governments	(39,387,800)	(39,387,800)	(39,387,800)	(39,387,800)	(39,387,800)
Total Revenues Including Other Gov't Collections	(212,993,706)	(192,933,067)	(187,175,815)	(183,619,890)	(185,680,252)
Expenditures					
General Government Services	16,355,367	16,062,195	16,579,529	16,650,933	16,832,890
Protective Services	37,841,999	38,924,177	40,081,849	41,135,066	42,280,498
Planning & Environmental Development	2,925,163	2,581,670	2,647,825	2,715,964	2,786,146
Road Transport	17,722,307	17,739,513	17,696,473	17,887,239	17,934,807
Public Transit	3,645,572	3,645,572	3,645,572	3,645,572	3,645,572
Sewer	4,267,426	4,612,171	4,689,392	4,895,814	4,621,966
Water	4,420,093	4,682,081	4,756,740	4,773,392	4,790,214
Environment Health	3,419,797	3,446,404	3,473,813	3,501,042	3,530,117
Public Health	370,392	377,413	384,644	392,092	399,765
Recreation/Cultural Services	19,866,948	20,166,448	20,583,329	20,944,752	21,215,189
Debt Charges Interest	7,618,969	8,714,281	8,858,580	8,617,937	8,971,652
Fiscal Services Misc	1,740,134	1,616,380	1,644,702	1,673,874	1,703,921
Amortization	15,991,700	15,991,700	15,991,700	15,991,700	15,991,700
Total Expenditures Before Other Gov't Payments	136,185,867	138,560,005	141,014,148	142,825,377	144,704,437
Taxes Collected For/Paid To Other Gov'ts	39,387,800	39,387,800	39,387,800	39,387,800	39,387,800
Total Expenditures After Other Gov't Payments	175,573,667	177,947,805	180,401,948	182,213,177	184,092,237
Annual Surplus	(37,420,039)	(14,985,262)	(6,773,867)	(1,406,713)	(1,588,015)
Capital Expenditures	81,287,000	36,470,000	16,645,000	8,211,000	9,673,000
Transfer - Amortization	(15,991,700)	(15,991,700)	(15,991,700)	(15,991,700)	(15,991,700)
Proceeds from borrowing	(35,791,000)	(14,225,000)	(2,900,000)	(1,275,000)	(1,080,000)
Principal payment on debt	10,220,384	10,712,249	11,226,851	11,908,551	12,078,143
Transfers for Capital - See Schedule 3	(13,687,000)	(11,317,000)	(10,872,000)	(6,936,000)	(8,593,000)
Transfers Between Reserves - See Schedule 3	-	-	-	-	-
Transfers for Operating - See Schedule 3	9,834,148	9,881,704	9,719,130	6,253,732	7,634,695
Transfer to/from Deferred Revenues	-	-	-	-	-
Transfer to/from Surplus	1,548,207	(544,991)	(1,053,414)	(763,870)	(2,133,123)
Financial Plan Balance	\$ -	\$ -	\$ -	\$ -	\$ -

(1) 2011 General Municipal Tax Levy is included at \$67,758,017, the Snow Levy at \$5,041,636, the Road Rehab levy of \$2,997,317, and the 2015 Canada Winter Games Levy of \$1,308,937 for a combined total of \$77,105,907. 2011 General Tax Levy Increase was 5.11%

Consolidated Financial Plans 2011 to 2015

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
Transfers for Capital					
2015 Canada Winter Games Reserve	\$ (487,000)	\$ (4,930,000)	\$ (4,042,000)	\$ (1,051,000)	\$ -
Capital Expenditure Reserve	(3,190,000)	(1,401,000)	(2,329,000)	(1,848,000)	(4,671,000)
Computer Reserve	(1,066,000)	(1,450,000)	(1,065,000)	(740,000)	(525,000)
Endowment Reserve	(600,000)	-	-	-	-
Local Improvement Reserve	-	-	-	-	-
Road Rehab Reserve	(3,197,000)	(3,097,000)	(3,197,000)	(3,297,000)	(3,397,000)
Storm Sewer Reserve	-	-	-	-	-
Deferred Revenue Reserve	-	-	-	-	-
Community Works Reserve	(5,147,000)	(439,000)	(239,000)	-	-
Total Transfers for Capital	\$ (13,687,000)	\$ (11,317,000)	\$ (10,872,000)	\$ (6,936,000)	\$ (8,593,000)
Transfers Between Reserves					
Capital Expenditure Reserve	\$ (1,105,000)	\$ (690,000)	\$ (690,000)	\$ (690,000)	\$ (690,000)
Endowment Reserve	365,000	365,000	365,000	365,000	365,000
Computer Reserve	(585,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
Gaming Reserve	1,325,000	1,325,000	1,325,000	1,325,000	1,325,000
Total Transfers Between Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers for Operating					
2015 Canada Winter Games Reserve	\$ 1,308,937	\$ -	\$ -	\$ -	\$ -
Capital Expenditure Reserve	(288,471)	(322,000)	(302,000)	(492,000)	(202,000)
Capital Expenditure Reserve	1,820,025	2,930,511	2,783,790	2,928,778	2,910,247
Computer Reserve	(589,872)	(443,861)	(575,902)	(309,265)	(273,370)
Endowment Reserve	2,535,953	2,535,953	2,535,953	2,535,953	2,644,874
Local Improvement Reserve	108,921	108,921	108,921	108,921	-
Mobile Equipment Reserve	(411,983)	(850,027)	(744,748)	(1,582,444)	(639,591)
Mobile Equipment Reserve	159,378	544	-	-	-
Off-Street Parking Reserve	(25,000)	(20,000)	-	-	-
Road Rehabilitation Reserve	2,997,317	3,097,317	3,197,317	3,297,317	3,397,317
Snow Reserve	5,041,636	5,110,372	5,110,372	5,110,372	5,110,372
Snow Reserve	(4,841,636)	(4,910,372)	(4,910,372)	(4,910,372)	(4,910,372)
Storm Sewer Reserve	(44,000)	-	-	-	-
Southwest Sector Reserve	(12,000)	-	-	-	-
Terasen Reserve	5,320,163	5,209,044	5,097,924	4,986,805	4,986,805
Terasen Reserve	(5,526,160)	(5,526,079)	(5,525,993)	(5,526,876)	(5,525,807)
RRFE Reserves	190,000	190,000	190,000	190,000	190,000
Deferred Revenue Reserves					
Community Works Reserve	2,911,365	2,911,365	2,866,365	-	-
Community Works Reserve	(612,530)	-	-	-	-
RRFE Reserves	50,000	50,000	50,000	50,000	50,000
Other	(257,895)	(189,984)	(162,497)	(133,657)	(103,780)
Total Transfers for Operating	\$ 9,834,148	\$ 9,881,704	\$ 9,719,130	\$ 6,253,732	\$ 7,634,695