

CITY OF PRINCE GEORGE

BYLAW NO. 8595

A Bylaw to amend the 2013 to 2017 Operating and Capital Financial Plans for the City of Prince George.

WHEREAS, pursuant to section 165 of the *Community Charter* and "5 – Year Operating and Capital Financial Plans Bylaw No. 8502, 2013," Council has adopted a 5 year Plan for the City of Prince George for the years 2013 to 2017;

AND WHEREAS it is necessary to amend the 5 year Plan for the years 2013 to 2017;

NOW THEREFORE, the Council of the City of Prince George in open meeting assembled, **ENACTS AS FOLLOWS:**

1. "5 - year Operating and Capital Financial Plans Bylaw No. 8502, 2013," is hereby amended by deleting Schedules 1, 2, and 3 thereto in its entirety, and substituting therefore with a new Schedules 1, 2, and 3, a copy of which Schedules 1, 2, and 3 is attached to, and forms a part of, this Bylaw as Schedules 1, 2, and 3.
2. This Bylaw may be cited for all purposes as "5 - year Operating and Capital Financial Plans Bylaw No. 8502, 2013, Amendment Bylaw No. 8595, 2014".


READ A FIRST TIME THIS THE **18th** DAY OF **JUNE**, 2014.

READ A SECOND TIME THIS THE **18th** DAY OF **JUNE**, 2014.

READ A THIRD TIME THIS THE **18th** DAY OF **JUNE**, 2014.

All three readings passed by a **majority** decision of Members of City Council present and eligible to vote.

ADOPTED THIS THE **7th** DAY OF **JULY**, 2014, BY A **majority** DECISION OF ALL MEMBERS OF CITY COUNCIL PRESENT AND ELIGIBLE TO VOTE.



MAYOR



CORPORATE OFFICER



Schedule 1 to Bylaw No. 8595, 2014

Objectives and Policies - Municipal Revenues and Expenditures

Revenue	Proportion of Total	Objective and Policy Statement
Property Value Taxes	41.43%	Maintain revenue from property value taxes (including GIL) at 30-50 percent of overall revenues
Parcel Taxes	0.49%	Parcel tax revenue set to recover specific servicing costs
Fees	22.16%	Review fees and charges annually, ensure users pay for specific identifiable services
Other Sources	17.96%	Review other sources of funds annually, seek grant revenue sources of funding
Proceeds from Borrowing	6.35%	Use debenture funding for purpose of infrastructure expansion and major asset maintenance
Reserve Funding	11.61%	Allocate funding from reserves for capital programs and major asset maintenance
	<u>100.00%</u>	

Property Value Taxes	Distribution	Objective and Policy Statement
Residential	54.22%	<p>The structure of property tax rates are reviewed annually by the Finance and Audit Committee and recommendations are brought to Council for approval.</p> <p>For 2013 the structure has been recommended to achieve the following objectives:</p> <ul style="list-style-type: none"> - set representative home to be a 3.5% increase - set utility rate to maximum allowed under BC Reg 329/96 - decrease major industry. The goal is to be at the provincial average by 2019 - all other classes to share remaining increase burden equally
Utility	1.40%	
Supportive Housing	0.00%	
Major Industry	12.66%	
Light Industry	3.63%	
Business	28.01%	
Recreation/Non-Profit	0.06%	
Farm	0.01%	
	<u>100%</u>	

Permissive Tax Exemptions	Value	Objective and Policy Statement
Permissive Exemptions	\$ 1,326,253	<ul style="list-style-type: none"> - A permissive tax exemption is a means for Council to support organizations within the community which further Council's objectives of enhancing quality of life (economic, social, cultural) and delivering services economically. - The value of permissive tax exemptions granted to buildings for public worship and nonprofit organizations will not exceed 1.5% of the annual municipal levy requisition.
Revitalization Exemptions	\$ 145,307	<ul style="list-style-type: none"> - Council may consider revitalization tax exemptions as a way of encouraging development to achieve a range of revitalization objectives such as environmental, economic or social. Revitalization tax exemption programs are enacted by Bylaw and will be reviewed in the Annual Financial Plan. - The Downtown Revitalization Tax Exemption Bylaw was enacted in 2005 to foster the revitalization of the central business district (C1) as the primary area in the City for business, cultural and government activity.



**Consolidated Financial Plans
Financial Plans 2013 to 2017**

	2013	2014	2015	2016	2017
Revenues					
Taxation and grants in lieu, net (1)	\$ (86,863,627)	\$ (88,470,798)	\$ (89,926,414)	\$ (89,329,258)	\$ (90,843,681)
Parcel and frontage tax	(1,028,419)	(1,048,213)	(1,048,213)	(1,048,213)	(1,048,213)
Sale of Services, user rates and rentals	(46,469,391)	(45,925,874)	(50,215,561)	(51,278,134)	(52,353,568)
Return on investments	(4,588,739)	(2,027,924)	(1,977,767)	(1,378,762)	(1,148,119)
DCC contributions	(77,787)	(70,000)	(76,000)	(806,400)	(18,000)
Gain/Loss on sale of TCA	820,493				
Contributed Assets	(1,598,600)				
Contribution from other gov'ts & agencies	(17,316,955)	(5,516,820)	(5,516,820)	(5,516,820)	(5,516,820)
Other revenue	(15,680,038)	(16,302,234)	(16,469,392)	(16,537,916)	(16,572,908)
Total revenues before other gov't collections	(172,803,063)	(159,361,863)	(165,230,167)	(165,895,503)	(167,501,309)
Collections for other gov'ts & associations	(42,412,011)	(40,822,000)	(40,822,000)	(40,822,000)	(40,822,000)
Total revenues including other gov't collections	\$ (215,215,074)	\$ (200,183,863)	\$ (206,052,167)	\$ (206,717,503)	\$ (208,323,309)
Expenditures					
General government services	\$ 16,438,658	\$ 17,129,929	\$ 16,614,090	\$ 16,797,528	\$ 16,855,718
Protective services	36,897,025	39,706,998	40,780,232	41,782,364	42,689,824
Planning & environmental development	2,254,437	1,685,531	1,685,531	1,685,531	1,685,531
Road transportation	20,078,440	18,810,454	18,760,731	18,831,347	18,769,847
Public transit	4,298,366	3,745,579	3,745,579	3,745,579	3,745,579
Downtown district energy system	281,055	262,403	356,643	374,151	394,090
Sewer	4,838,395	5,184,070	4,869,066	5,235,839	5,039,466
Water	4,857,948	4,879,221	4,932,425	5,026,822	5,099,358
Environmental health	2,873,262	3,275,398	3,335,970	3,397,995	3,461,491
Public health	503,684	427,623	427,623	427,623	427,623
Recreation & cultural services	21,429,985	20,442,649	20,926,939	20,325,336	20,316,238
Other	312,466	300,000	300,000	300,000	300,000
Debt charges interest	6,985,430	7,905,770	7,671,189	7,060,171	6,701,245
Fiscal services miscellaneous	298,080	2,592,542	2,592,542	2,592,542	2,592,542
Amortization	15,752,863	14,916,872	14,916,872	14,916,872	14,916,872
Total Expenditures before other gov't payments	138,100,094	141,265,039	141,915,432	142,499,700	142,995,424
Collections for other gov'ts & associations	42,412,011	40,822,000	40,822,000	40,822,000	40,822,000
Total expenditures after other gov't payments	\$ 180,512,105	\$ 182,087,039	\$ 182,737,432	\$ 183,321,700	\$ 183,817,424
Annual (Surplus)/Loss	\$ (34,702,969)	\$ (18,096,824)	\$ (23,314,735)	\$ (23,395,803)	\$ (24,505,885)
Capital expenditures	40,543,773	21,332,629	29,162,465	20,252,548	15,826,440
Transfer - amortization	(15,752,863)	(14,916,872)	(14,916,872)	(14,916,872)	(14,916,872)
Proceeds from borrowing	(13,319,616)	(3,927,866)	(3,273,719)	(6,028,802)	(4,257,694)
Principal payment on debt	13,020,680	11,458,741	11,721,650	10,753,149	10,600,256
Transfers for capital - (Schedule 3)	(20,201,672)	(16,429,763)	(25,866,746)	(13,471,346)	(11,568,746)
Transfers between reserves - (Schedule 3)	-	-	-	-	-
Transfers for operating - (Schedule 3)	24,687,924	21,796,550	26,230,557	26,378,373	27,924,851
Transfer to/from deferred revenues	2,208,097	(1,209,413)	(397,614)	207,587	207,587
Transfer to/from surplus	3,516,646	(7,182)	655,014	221,166	690,063
Financial Plan Balance	\$ -	\$ -	\$ -	\$ -	\$ -

(1) 2013 General Municipal Tax Levy is included at \$70,673,720, the snow levy at \$5,041,636, the road rehab levy of \$4,981,742, the 2015 winter games levy of \$2,081,884, and general infrastructure reinvestment levy of \$801,742 for a combined total of \$83,580,724. 2013 general tax levy increase was 3.50% after taking into consideration ~\$600k in new construction assessable taxes.

Consolidated Financial Plans
Financial Plans 2013 to 2017

	2013	2014	2015	2016	2017
Transfers for capital					
2015 Canada winter games reserve	\$ (9,212,996)	\$ (1,051,017)	\$ -	\$ -	\$ -
Infrastructure reinvestment reserve	(336,661)	(293,000)	(613,000)	(628,000)	(732,000)
Capital expenditure reserve	(2,668,149)	(8,416,000)	(18,852,000)	(6,301,600)	(4,355,000)
Land development reserve	-	-	-	-	-
Computer reserve	(778,455)	(1,688,000)	(1,420,000)	(1,560,000)	(1,500,000)
Endowment reserve	(1,002,811)	-	-	-	-
Local area service reserve	-	-	-	-	-
Road rehabilitation reserve	(5,179,265)	(4,981,746)	(4,981,746)	(4,981,746)	(4,981,746)
Storm sewer reserve	(604)	-	-	-	-
RRFE reserves	(45,245)	-	-	-	-
Transfer from Operating	(977,486)	-	-	-	-
Community works reserve	(219,425)	(975,000)	-	-	-
	<u>(20,421,097)</u>	<u>(17,404,763)</u>	<u>(25,866,746)</u>	<u>(13,471,346)</u>	<u>(11,568,746)</u>
<i>Less Deferred revenue reserve</i>					
Community works reserve	219,425	975,000	-	-	-
Total transfers for capital	\$ (20,201,672)	\$ (16,429,763)	\$ (25,866,746)	\$ (13,471,346)	\$ (11,568,746)
Transfers for operating					
2015 Canada winter games reserve	\$ 5,675,721	\$ 2,211,884	\$ 2,211,884	\$ -	\$ -
Infrastructure reinvestment reserve	710,617	292,742	617,742	622,742	747,742
Capital expenditure reserve	7,346,361	10,936,000	15,365,500	16,181,000	17,278,000
Capital expenditure reserve	1,501,557	1,425,000	1,425,000	1,425,000	1,425,000
Computer reserve	(276,354)	(341,291)	(314,345)	(227,861)	(247,861)
Endowment reserve	3,406,990	2,849,412	2,818,678	2,654,481	2,616,342
Local area service reserve	108,921	108,921	-	-	-
Mobile equipment reserve	500,000	(1,213,049)	(866,814)	224,309	580,460
Mobile equipment reserve	31,742	13,197	3,924	2,943	-
Off-Street parking reserve	(48,980)	(20,000)	(20,000)	(20,000)	(20,000)
Off-Street parking reserve	(8,177)	-	-	-	-
Road rehabilitation reserve	5,167,757	4,981,742	4,981,742	4,981,742	4,981,742
Snow reserve	5,025,417	5,041,636	5,041,636	5,041,636	5,041,636
Snow reserve	(5,036,081)	(5,041,636)	(5,041,636)	(5,041,636)	(5,041,636)
Storm sewer reserve	(3,470)	-	-	-	-
Southwest sector reserve	-	-	-	-	-
Fortis BC reserve	5,112,430	5,126,208	5,007,771	4,889,333	4,770,896
Fortis BC reserve	(5,474,714)	(5,473,766)	(5,482,646)	(5,482,545)	(5,482,439)
RRFE reserves	-	-	-	-	-
Deferred revenue	(171,484)	57,587	(397,614)	207,587	207,587
Community works reserve	2,599,006	(292,000)	-	-	-
Community works reserve	-	-	-	-	-
RRFE reserves	-	-	-	-	-
Other	948,187	899,550	482,121	1,127,229	1,274,969
	<u>27,115,446</u>	<u>21,562,137</u>	<u>25,832,943</u>	<u>26,585,960</u>	<u>28,132,438</u>
<i>Less Deferred revenue reserve</i>					
Deferred revenue	171,484	(57,587)	397,614	(207,587)	(207,587)
Community works reserve	(2,599,006)	292,000	-	-	-
Community works reserve	-	-	-	-	-
RRFE reserves	-	-	-	-	-
Total transfers for operating	\$ 24,687,924	\$ 21,796,550	\$ 26,230,557	\$ 26,378,373	\$ 27,924,851
Transfer to/from deferred revenue					
Community works reserve (capital)	\$ (219,425)	\$ (975,000)	\$ -	\$ -	\$ -
Deferred revenue (operating)	(171,484)	57,587	(397,614)	207,587	207,587
Community works reserve (operating)	2,599,006	(292,000)	-	-	-
Total Transfer to/from deferred revenue	\$ 2,208,097	\$ (1,209,413)	\$ (397,614)	\$ 207,587	\$ 207,587
Capital expenditures					
General	\$ 38,212,745	\$ 13,405,629	\$ 11,048,465	\$ 13,760,548	\$ 11,981,440
Downtown district energy	101,904	-	-	-	-
Sewer	825,499	4,435,000	8,940,000	4,735,000	2,840,000
Water	1,404,225	3,492,000	9,174,000	1,757,000	1,005,000
Total capital expenditures	\$ 40,543,773	\$ 21,332,629	\$ 29,162,465	\$ 20,252,548	\$ 15,826,440
Transfers between reserves					
Capital expenditure reserve	\$ 225,947	\$ 636,908	\$ 801,226	\$ 604,135	\$ 647,275
Endowment reserve	(3,131,466)	(203,000)	(206,045)	(209,135)	(212,275)
Computer reserve	1,477,535	1,894,092	1,599,819	1,655,000	1,615,000
Gaming reserve	(1,501,264)	(1,425,000)	(1,425,000)	(1,425,000)	(1,425,000)
2015 Canada winter games reserve	3,545,328	0	0	0	0
Tax Sale Reserve	(401)	0	0	0	0
Land Development Reserve	(615,679)	(903,000)	(770,000)	(625,000)	(625,000)
Total transfers between reserves	\$ -	\$ -	\$ -	\$ -	\$ -